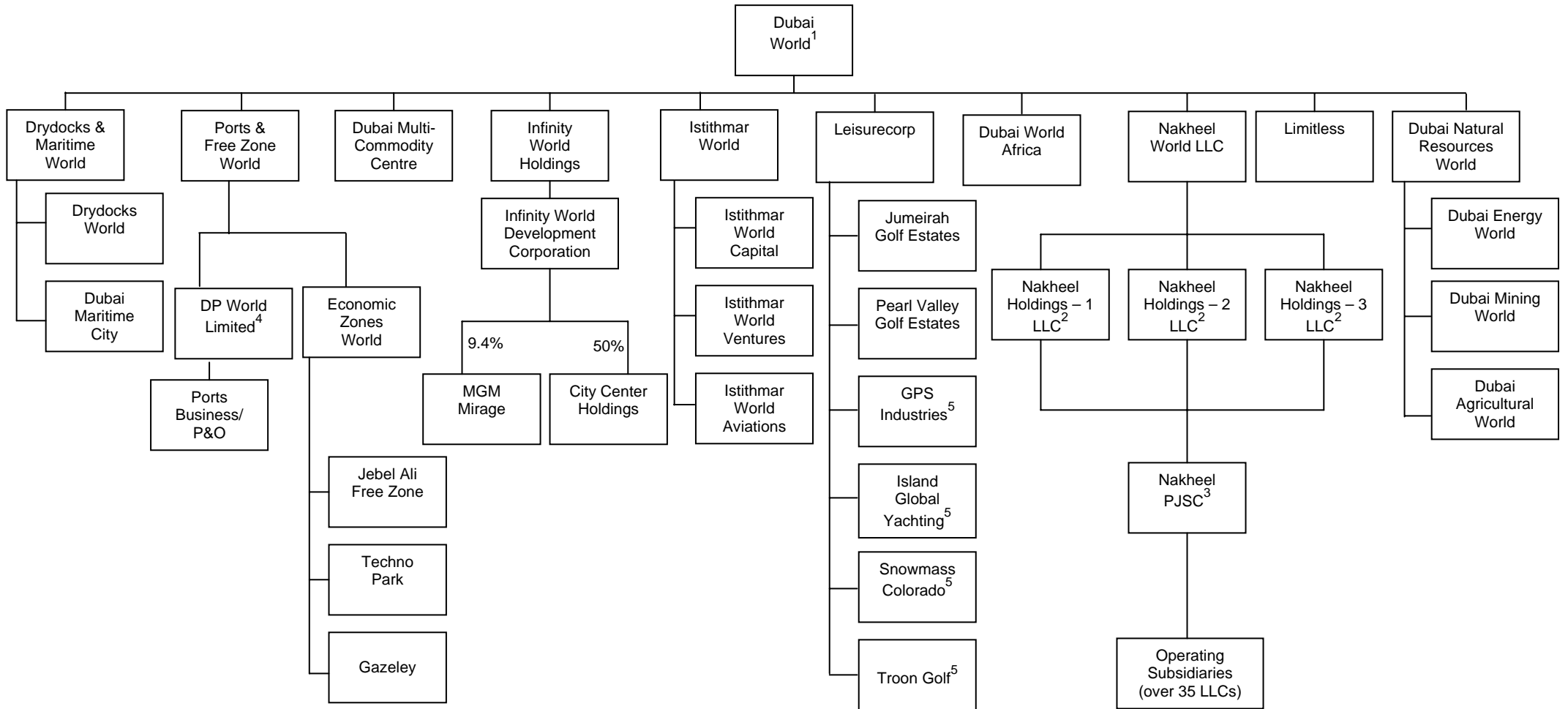


## Appendix A Dubai World Group Structure Chart



<sup>1</sup> Public corporation incorporated pursuant to Dubai Decree

<sup>2</sup> UAE Federal Law limited liability company

<sup>3</sup> UAE joint stock company

<sup>4</sup> DIFC incorporated company

<sup>5</sup> Interest only – percentage of shareholding not known